



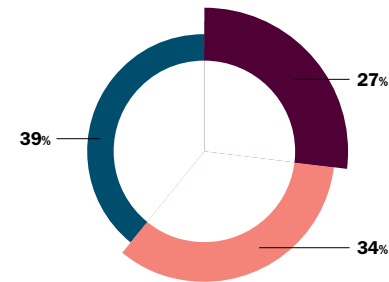
redefining / standards

Contact

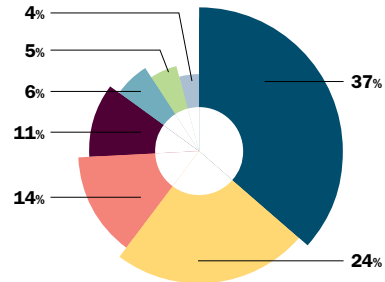
AXA Investor Relations
Tel.: + 33 1 40 75 48 42

OUR ACTIVITY

BUSINESS
(in % of 2016 pre-tax Underlying Earnings)



GEOGRAPHY
(in % of 2016 insurance gross revenues)

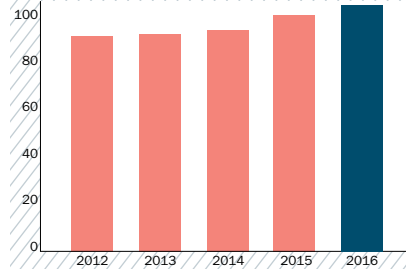


- Protection & Health
- Savings & Asset Management (including general account business, unit-linked business, banking and mutual funds)
- Property & Casualty and International Insurance

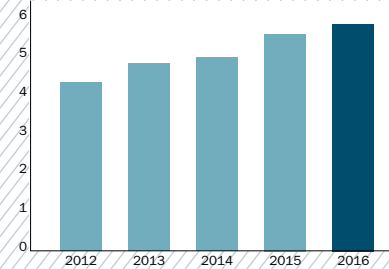
- Europe (excl. France)
- France
- United States
- Asia (Japan incl.)
- EMEA-Latam
- Others
- Asset management

KEY FIGURES

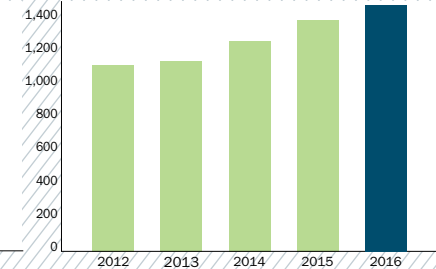
GROSS REVENUES
In Euro billion



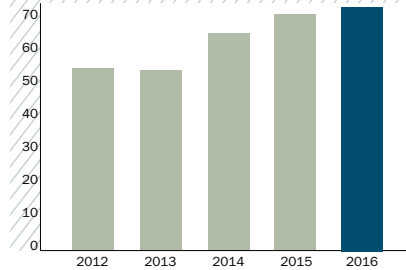
UNDERLYING EARNINGS
In Euro billion



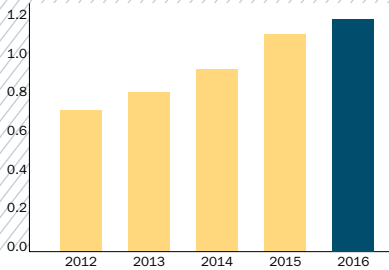
ASSETS UNDER MANAGEMENT
In Euro billion



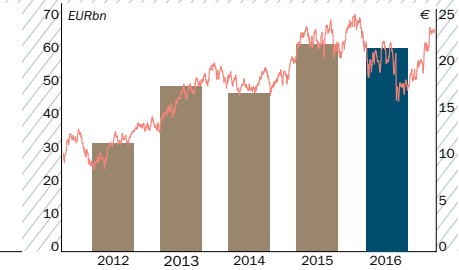
SHAREHOLDER'S EQUITY
In Euro billion



DIVIDEND PER SHARE
In Euro



MARKET CAP AND SHARE PRICE



our distributors

Proprietary: tied agents, salaried sales force, direct **47%**

Non proprietary: brokers, IFAs, banks, partnerships **53%**

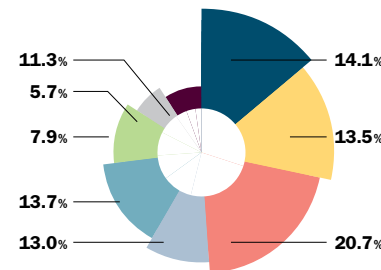
Our clients **107 million**
Our employees **165,000**

Information as of 31/12/2016, unless specified otherwise.

FINANCIAL STRENGTH RATING

S&P	AA-
MOODY'S	Aa3
FITCH	AA-

SHAREHOLDERS



- Mutuelles AXA
- France
- North America
- UK & Ireland
- Other Europe
- Rest of the world
- AXA staff
- Retail & other

MANAGEMENT COMMITTEE

- THOMAS BUBERL – Chief Executive Officer of AXA
- BENOIT CLAVERANNE – Group Chief Transformation Officer
- PAUL EVANS – Group Chief Executive Officer for AXA Global Life & Savings and AXA Global Health and Chief Executive Officer of AXA Global Asset Management
- GERALD HARLIN – Group Chief Financial Officer
- JEAN-LOUIS LAURENT JOSI – Chief Executive Officer of AXA Asia
- GAELE OLIVIER – Chief Executive Officer of AXA Global P&C
- MARK PEARSON – President and Chief Executive Officer of AXA Financial, Inc. (United States)
- JACQUES DE PERETTI – Chairman and Chief Executive Officer of AXA France
- GEORGE STANSFIELD – Group General Secretary